

FHWA Office of Safety Research and Development Technical Services Support

Volume I – Technical Proposal

Solicitation # 693JJ321R000011

Proposal Submission: 23 August 2021, 01:00 pm EDT

Submitted To:

Department of Transportation
Federal Highway Administration
Office of the Chief Financial Officer
Office of Acquisition & Grants MGMT
1200 New Jersey Avenue, SE
Location: E62-204
Washington DC 20590-0001
POC: Delonte McKinney
Email: delonte.mckinney@dot.gov
Phone: 202-366-4106

Submitted By:

Offerors Name:
Address:
POC:
Email:
Phone:
DUNS:

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Submit this letter on company letterhead

23 August 2021

Submission Method: Proposal shall be submitted electronically to Delont'e McKinney via email at Delonte.McKinney@DOT.GOV and HCFA-22SRI@DOT.GOV.

Department of Transportation
Federal Highway Administration
Office of the Chief Financial Officer
Office of Acquisition & Grants MGMT
1200 New Jersey Avenue, SE
Location: E62-204
Washington DC 20590-0001

Attention: Mr. Delont'e McKinney

Subject: Response to Solicitation # 693JJ321R000011 – FHWA Office of Safety Research and Development Technical Services Support.

Dear Mr. McKinney

Sincerely,

Signature

SAMPLE

Table of Contents

VOLUME I – TECHNICAL PROPOSAL [L.11.VOLUME (VOL) I, M.2.(A)]	1
1 PART I – TECHNICAL/MANAGEMENT APPROACH (30 PAGES LIMIT) [L.11.VOL I.PART I, M.2.(A).A]	1
1.1 UNDERSTANDING OF THE REQUIREMENTS AND APPROACH TO ADDRESS THE TASKS [C.4]	2
1.1.1 Task Area A – Technical Support on Human Factors [C.4.1]	2
1.1.2 Task Area B – Technical Support on Vehicle and Equipment Factors [C.4.2]	4
1.1.3 Task Area C – Technical Support on Physical Environment Factors [C.4.3]	4
1.1.4 Task Area D – Technical Support on Demographic and Socioeconomic Factors [C.4.4]	5
1.1.5 Task Area E – Applied Analytics for Integrated Safety & Operations [C.4.5]	6
1.1.6 Task Area F – Preparation and Delivery of Training and Knowledge Transfer [C.4.6]	7
1.2 MANAGEMENT PLAN	8
1.2.1 Organizational Structure, Capability, and Experience	9
1.2.2 Organizational Hierarchies, Roles, Responsibilities and Lines of Communication	9
2 PART II – STAFFING PROPOSAL/RESUMES (50 PAGES LIMIT) [L.11.VOL I.PART II]	9
2.1 STAFFING APPROACH [M.2.(A).C]	9
2.1.1 Contingency Plan	10
2.1.1.1 Replacing Key Personnel	10
2.1.1.2 Recruitment and Hiring Plan	10
2.2 RESUME (2 PAGE LIMIT PER RESUME) [M.2.(A).B, C.5]	10
2.2.1 Resume Name, Program Manager (Key)	11
2.2.2 Resume Name, Senior Transportation Engineer/Planner (Key)	13
2.2.3 Resume Name, Junior Transportation Engineer/Planner	14
2.2.4 Resume Name, Program Assessment Specialist (Key)	15
2.2.5 Resume Name, ITS Principal Investigator	17
2.2.6 Resume Name, Senior Systems Engineer	18
2.2.7 Resume Name, Junior Systems Engineer	19
2.2.8 Resume Name, Crash Modeler/Investigator	20
2.2.9 Resume Name, Economist/Behavioral Economist	22
2.2.10 Resume Name, Research Psychologist/Human Factors Specialist	23
2.2.11 Resume Name, Database Analyst / Administrator	24
2.2.12 Resume Name, Data Analytics Specialist	25
2.2.13 Resume Name, Transportation Statistician	27
2.2.14 Resume Name, Technology Transfer/Marketing Specialist	28
2.2.15 Resume Name, Graduate Student	29
2.2.16 Resume Name, Training Development Specialist	30
3 PART III – RISK MITIGATION PLAN (5 PAGES LIMIT) [L.11.VOL I.PART III, M.2.(A).D]	31
3.1 APPROACH TO IDENTIFY CONTRACT RISKS	32

List of Exhibits

Exhibit 1-1: Insert Graphic Title Here **Error! Bookmark not defined.**

Use this table of contents (TOC) as an example of what one looks like. When it comes time for creating your own TOC, RIGHT CLICK anywhere in the Table of Contents, select UPDATE FIELD, then select UPDATE ENTIRE TABLE or UPDATE PAGE NUMBERS ONLY, and click OK

VOLUME I – TECHNICAL PROPOSAL [L.11.VOLUME (VOL) I, M.2.(A)]

Writer	Use this field to insert the name of the writer for this particular section.
Section L	<p>Volume I – Technical Proposal</p> <p>This volume shall consist of three parts. Parts I, II, and III shall be bound together. No Cost/Price data shall be included in any part of Volume I.</p> <p>NOTE: The Offeror shall indicate under Volume I of the proposal, the name(s) and title(s) of the person(s) who actually writes the proposal and his/her relationship to the offering organization.</p>
Section M	<p>TECHNICAL</p> <p>Technical proposals will be evaluated and assessed based on the following criteria of equal importance:</p>
Other Information	Insert any other information related to any attachment or annexure.

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Proposal Writer Name	
Title	
Relationship to the Organization	

1 PART I – TECHNICAL/MANAGEMENT APPROACH (30 PAGES LIMIT) [L.11.VOL I.PART I, M.2.(A).A]

Writer	Use this field to insert the name of the writer for this particular section.
Section L	<p>Part I – Technical/Management Approach</p> <p>The Offeror's response shall demonstrate an understanding of the requirements and approach to addressing the work tasks anticipated and how the contract requirements and objectives will be met. The proposal shall not repeat Section C – Statement of Work requirements, but instead demonstrate an understanding of the issues involved, the approach to addressing such issues, and the unique experience of the Offeror's team to address such considerations.</p>
Section M	<p>A. Technical Approach – FHWA will be evaluate the Offeror's proposal to determine if it meets, exceeds or fails to demonstrate an understanding of the technical requirements and tasks in Section C – Description/Specifications. This will also be evaluated to determine if the Offeror's proposal demonstrates</p>

	an approach to successfully implement, accomplish, and manage the technical requirements of Section C.
Other Information	Insert any other information related to any attachment or annexure.

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1.1 Understanding of the Requirements and Approach to Address the Tasks [C.4]

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>C.4 DETAILED REQUIREMENT</p> <p>The Contractor shall perform work as detailed in individual task orders. The requirements of individual task orders will relate to the following Task Areas.</p> <ul style="list-style-type: none"> • Task Area A: Technical Support on Human Factors; • Task Area B: Technical Support on Vehicle and Equipment Factors; • Task Area C: Technical Support on Physical Environment Factors; • Task Area D: Technical Support on Demographic and Socioeconomic Factors; • Task Area E: Applied Analytics for Integrated Safety & Operations; and • Task Area F: Preparation and Delivery of Training and Knowledge Transfer. <p>The individual task orders may span more than one of the defined Task Areas.</p>
Other Information	Insert any other information related to any attachment or annexure.

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1.1.1 Task Area A – Technical Support on Human Factors [C.4.1]

Writer	Use this field to insert the name of the writer for this particular section.
Section C	C.4.1 Task Area A: Technical Support on Human Factors

	<p>The focus of this task area is to provide research that examine the relationships between driver behavior and safety, by increasing our understanding of the human capabilities of vehicle operators and other roadway users such as pedestrians and bicyclists.</p> <p>Contractor support for Task Area A will support research to include the following topics:</p> <ul style="list-style-type: none"> • Behavioral Analysis – to further the understanding of highway user needs so that those needs can be incorporated into roadway design, construction, repair, and improvement; • Naturalistic Driving Study-based Human Behavior Analysis – to examine how motorists interact with the roadway environment and what cues and measures are the most effective in influencing driver behavior, as created under the Second Strategic Highway Research Program (SHRP2) Naturalistic Driving Study program; • Sign Design and Research – to determine the maximum distance at which a sign can be read, the driver's comprehension of new and alternative sign symbols, sign conspicuity in the right-of-way, and driver visual behavior in the presence of Changeable Message Signs; • Human Factors Simulation – to study driver comprehension of roadway markings in a range of environmental conditions, driver comprehension of alternative intersection designs, and driver response to traffic signal controls in the roadway and in the vehicle; • Situational Awareness and Impairment – to study the degradation of driver cognition in short-duration yet overwhelming circumstances, such as observing an extreme maneuver in your proximity or interacting with vehicles that have slowed following an incident downstream; and • Pedestrian and Bicyclist Safety – to study the interactions of pedestrians, bicyclists, and micromobility users with the entire transportation network and to determine how to achieve visual conspicuity and salience equal to other vehicles.
<p>Other Information</p>	<p>Insert any other information related to any attachment or annexure.</p>

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1.1.2 Task Area B – Technical Support on Vehicle and Equipment Factors [C.4.2]

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>C.4.2 Task Area B: Technical Support on Vehicle and Equipment Factors</p> <p>The focus of this task area is to develop in-vehicle methods of alerting drivers of imminent and situational risk and to comprehend how vehicle occupants are physiologically affected by crashes.</p> <p>Contractor support for Task Area B will support research to include the following topics:</p> <ul style="list-style-type: none"> • In-Vehicle Based Systems – to understand how the performance of vehicle-based equipment to accurately detect and warn the driver of potential crash risk actually affects crash activity; • Event Data Recorder Analysis – to determine the pre-crash vehicle kinematics; • Naturalistic Driver Study-based Vehicle Data – to determine the vehicle behavior and its interactions with the environment based on operator decisions and external factors, as created under the SHRP2 Naturalistic Driving Study program; • Crash Causation Studies – to comprehend the range of factors and circumstances that caused motor vehicles, motorcycles, and large trucks based on crash data and detailed crash reports and • Speed Analysis – to study how variance in speed and alterations to speed limits affect crash incidence.
Other Information	Insert any other information related to any attachment or annexure.

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1.1.3 Task Area C – Technical Support on Physical Environment Factors [C.4.3]

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>C.4.3 Task Area C: Technical Support on Physical Environment Factors</p> <p>The focus of this task area is to examine the physical characteristics of the roadway and roadside to develop safety countermeasures.</p>

	<p>Contractor support for Task Area C will support research to include the following topics:</p> <ul style="list-style-type: none"> • Roadside Hardware Performance Analysis – to analyze the effectiveness of longitudinal barriers, barrier systems, and end terminals to prevent road departure and maximizing the protection of the vehicle occupants; • Geometric Design and Analysis – to improve upon alternative designs developed outside of the United States (US) and to assess the safety performance of geometric designs; • Crash Modification Factors – to articulate how a particular safety countermeasure can reduce the expected number of crashes; • Roadway Curvature Analysis – to determine how varying vehicle classifications negotiate curves, and developing countermeasures to prevent roadway departures; • Large Scale Vehicle Monitoring and Modeling – to provide high resolution of vehicle movements through a long segment of roadway and to define how discrete vehicle movements are influenced by the geometric design in the subject location; and • Roadway Inventory Database (RID) – to develop countermeasures based on the Geographic Information System (GIS), traffic, and crash record data provided in the RID, as created under the SHRP2 Naturalistic Driving Study program.
Other Information	Insert any other information related to any attachment or annexure.

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1.1.4 Task Area D – Technical Support on Demographic and Socioeconomic Factors [C.4.4]

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>C.4.4 Task Area D: Technical Support on Demographic and Socioeconomic Factors</p> <p>The focus of this task area is to consider gender, age, racial, ethnic, income, and other demographic characteristics that may make some populations more vulnerable to roadway injuries than others.</p>

	<p>Contractor support for Task Area D will support research to include the following topics:</p> <ul style="list-style-type: none"> • Elderly Drivers – to anticipate the safety countermeasures that support the need of a rapidly growing population in the US; • Teen Drivers – to develop safety countermeasures that address the specific needs of inexperienced and immature young people and to counter behaviors like alcohol or drug use that can further degrade their performance; • Public Health Analysis – to apply statistical approaches that determine geographic areas that are prone to experiencing greater injury and fatality risk than an expected baseline. Also, to determine if there are specific refinements to established safety countermeasures that may make them more effective in minority communities and Tribal Lands; • Economic Analysis – to apply principled analysis to understand cost based factors that can contribute to behaviors that increase risk of injury or fatality; • Drug and Alcohol Social Studies – to counter behaviors like alcohol or drug use by articulating the influencing factors that lead someone to impaired driving; • Toward Zero Deaths Analysis – to observe the effects of TZD programs on varying communities and develop qualitative and quantitative measures of effectiveness based on available data; and • Safe System Approach Analysis – to observe the effects of the applied Safe System Approach in delivering a holistic perspective in reducing fatal and serious injuries through fault tolerance of human drivers.
<p>Other Information</p>	<p>Insert any other information related to any attachment or annexure.</p>

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1.1.5 Task Area E – Applied Analytics for Integrated Safety & Operations [C.4.5]

<p>Writer</p>	<p>Use this field to insert the name of the writer for this particular section.</p>
<p>Section C</p>	<p>C.4.5 Task Area E: Applied Analytics for Integrated Safety & Operations</p> <p>The focus of this task area is to develop and sustain the capability for a range of analytical and research techniques that advance the objectives of the Office of Safety R&D, and support analysis in which safety interconnects with other</p>

	<p>FHWA programs including, but not limited to, operations, planning, policy, and infrastructure.</p> <p>Contractor support for Task Area E will support research to include the following topics:</p> <ul style="list-style-type: none"> • Machine Learning and Artificial Intelligence – to advance the application of open source tools that are capable of creating optimization strategies for roadway safety and operations, and may include analyses for the benefit of the Nation’s infrastructure owners and operators; • Statistical and Numerical Analysis – to advance the mathematical processes applied to various data in order to identify causation of safety problems and to determine the value of a particular safety countermeasure; • Data Management – to collect safety-related data from a variety of sources and integrate the data to make it available for users to create new analysis that enables more effective and multi-disciplinary safety countermeasures; • Data Analysis and Visualization – to enable data discovery among disparate sources of data and to provide visual representations of data sets that enable accurate understanding of complex, data-driven concepts; • Driver Assistance and Vehicle Automation – to advance the development of analysis, experimentation, tools and applications that address the safety needs of all road users including, pedestrians, bicyclists, micromobility, and motorcyclists; and • Artificial Data – to develop and promote usage of Realistic Artificial Datasets for model validation, validation of modern statistical analysis technics and promote development of artificial datasets for various components of highway systems such as Intersections, Interchanges, Horizontal and Vertical Alignments, vulnerable road users, pedestrians, bicyclists, motorcyclists etc.
<p>Other Information</p>	<p>Insert any other information related to any attachment or annexure.</p>

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1.1.6 Task Area F – Preparation and Delivery of Training and Knowledge Transfer [C.4.6]

<p>Writer</p>	<p>Use this field to insert the name of the writer for this particular section.</p>
<p>Section C</p>	<p>C.4.6 Task Area F: Preparation and Delivery of Training and Knowledge Transfer</p>

	<p>The focus of this task area is to facilitate and to measure the effect of research upon adoption by public agencies, other transportation partners in the public and private sector, and the public at large.</p> <p>Contractor support for Task Area F will support research to include the following topics:</p> <ul style="list-style-type: none"> • Outcomes and Measures of Effectiveness Development – to articulate (quantitatively and qualitatively) how research and development outcomes compare with observed outcomes from real-world deployment of the research products; • Program Evaluation and Assessment – to determine the value created through components and/or the full portfolio of Office of Safety R&D activity; • Training Development and Delivery – to translate the concepts of research, the research activity, the results of adoption and implementation, and the effectiveness of the research activity into training that can be conveyed to a range of audiences with varying technical knowledge; • Market Anticipation – to identify trends and events that may be considered for refining the Office of Safety R&D portfolio; and • Research Assistants – to support in-house research through analysis of large volumes of lab and field collection data, preparation of graphs/tables/other types of presentation material and production of quality research reports/technical papers to communicate the research findings to the highway safety research community.
<p>Other Information</p>	<p>Insert any other information related to any attachment or annexure.</p>

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1.2 Management Plan

<p>Writer</p>	<p>Use this field to insert the name of the writer for this particular section.</p>
<p>Section L</p>	<p>The technical approach shall also include a management plan, which details how the Offeror will address the requirements of this RFP. The management plan shall include the following:</p>
<p>Other Information</p>	<p>Insert any other information related to any attachment or annexure.</p>

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1.2.1 Organizational Structure, Capability, and Experience

Writer	Use this field to insert the name of the writer for this particular section.
Section L	• Organizational structure, capability, and experience; and
Other Information	Insert any other information related to any attachment or annexure.

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1.2.2 Organizational Hierarchies, Roles, Responsibilities and Lines of Communication

Writer	Use this field to insert the name of the writer for this particular section.
Section L	• Organizational hierarchies, roles, responsibilities, and lines of communication between team members.
Other Information	Insert any other information related to any attachment or annexure.

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2 PART II – STAFFING PROPOSAL/RESUMES (50 PAGES LIMIT) [L.11.VOL I.PART II]

Writer	Use this field to insert the name of the writer for this particular section.
Section L	Part II – Staffing Proposal/Resumes
Other Information	Insert any other information related to any attachment or annexure.

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2.1 Staffing Approach [M.2.(a).C]

Writer	Use this field to insert the name of the writer for this particular section.
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Section L	The Offeror shall provide a staffing approach showing that proposed staff has the relevant experience, education and expertise to successfully perform the work required for this requirement. Additionally, the Offeror shall provide a contingency plan to replace Key Personnel over the life of the contract. The contingency plan must demonstrate that the Offeror can replace key personnel without any adverse impact on performance. As a part of the contingency plan the Offeror must demonstrate their recruitment and hiring plan to fill key positions.
Section M	C. Staffing – FHWA will evaluate staffing to assess the plan’s potential efficacy to manage a team with sufficient experience and expertise to accomplish the tasks in Section C; to employ and maintain a technically trained and experienced workforce to satisfy the ID/IQ requirements; to provide cleared personnel in a timely manner; to propose successful process(es) for team assignments, team communication, monitoring of team performance and conflict resolution; and to propose a plan for ensuring the offeror continually improves operating efficiency through process improvement.
Other Information	Insert any other information related to any attachment or annexure.

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2.1.1 Contingency Plan

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2.1.1.1 Replacing Key Personnel

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2.1.1.2 Recruitment and Hiring Plan

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2.2 Resume (2 Page Limit Per Resume) [M.2.(a).B, C.5]

Writer	Use this field to insert the name of the writer for this particular section.
Section L	A resume shall be submitted for all proposed personnel and must be organized and numbered. Resumes shall clearly match the topic area in which the staff member will be utilized and may not exceed two pages . Resumes shall include academic background; technical qualifications; project management; subject matter expertise; relevant project level experience; and professional affiliations, licenses, designations or national committee appointments. Note: After submission of the proposal, but prior to award, there may be no changes to the proposal, other than clarifications, including changes to Key

	Personnel, unless the Government determines holding discussions is in the best interest of the Government.
Section M	B. Key Personnel – FHWA will evaluate the Offeror’s ability to provide key personnel with resumes that demonstrate the following: background, education, leadership, training, suitability to the proposed position, applicability of related experience, and special or unique qualifications of the key personnel to implement the offeror’s approach to meet requirements and tasks in Section C. FHWA will evaluate the Contractor’s plan for key personnel replacement, the ability to provide cleared personnel in a timely manner, and the continuity of services during that process.
Section C	C.5 STAFFING To fulfill the requirement, sufficient knowledgeable staff is required. The required skillsets are listed below:
Other Information	Insert any other information related to any attachment or annexure.

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2.2.1 Resume Name, Program Manager (Key)

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>Program Manager (KEY PERSONNEL)</p> <p>The Program Manager shall be responsible for overall management of the contract, including quality assurance for all products delivered to the Government and availability of resources to complete all Task Orders.</p> <p>Program Manager duties include:</p> <ul style="list-style-type: none"> • Oversee the development of program schedules, resource allocation and budgets; Tracking the program budgets and providing forecasts, establishing and maintaining program status summaries and metrics for the project portfolio; • Organize, direct, and manage contract operation support functions, involving multiple, complex and inter-related project tasks; • Manage teams of contract support personnel at multiple locations;

	<ul style="list-style-type: none"> • Maintain and manage the client interface at the senior levels of the client organization; and • Meet with customer and Contractor personnel to formulate and review task plans and deliverable items. Ensure conformance with program task schedules and costs. <p>The Program Manager shall:</p> <ul style="list-style-type: none"> • Demonstrates experience submitted written documents to the Government and presenting on complex material; • Demonstrates experience with increasing responsibility in program management; • Possess leadership skills with a collaborative management style that will facilitate interaction with supervisors, colleagues, customers and corporate partners; • Possess a Bachelor’s degree in a relevant technical or scientific field, or in technical project management; and • Possess an active Project Manager’s Professional certification.
Other Information	Insert any other information related to any attachment or annexure.

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Summary of Experience

Mr. McKinney...

Academic Background

- Degree, Subject, School, year (List Bullet style)
- Degree, Subject, School, year (List Bullet Last style)

Technical Qualifications

- Degree, Subject, School, year (List Bullet style)
- Degree, Subject, School, year (List Bullet Last style)

Project Management

Subject Matter Expertise

Professional Affiliations, Licenses, Designations or National Committee Appointments

Relevant Project Level Experience

Company, Last Title *mm/yyyy – Present*

Serves as...

Company, Last Title *mm/yyyy – mm/yyyy*

Served as...

Company, Last Title *mm/yyyy – mm/yyyy*

Served as...

2.2.2 Resume Name, Senior Transportation Engineer/Planner (Key)

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>Senior Transportation Engineer/Planner (KEY PERSONNEL)</p> <p>The Senior Transportation Engineer/Planner is responsible for defining research opportunities that revolve around safety countermeasures, their implementation, and their utility throughout the transportation project life cycle. A thorough understanding of the principals, theory, and practice of multi-modal transportation planning is required. The Senior Transportation Engineer/Planner shall have experience in all phases of the transportation project life-cycle, and how safety matters are reflected in each life-cycle stage.</p> <p>Experience/Education: Demonstrates experience with increasing responsibility in multi-modal transportation projects and possesses a Bachelors of Arts or Sciences degree .</p>
Other Information	Insert any other information related to any attachment or annexure.

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Summary of Experience

Mr. McKinney...

Academic Background

- Degree, Subject, School, year (List Bullet style)
- Degree, Subject, School, year (List Bullet Last style)

Technical Qualifications

- Degree, Subject, School, year (List Bullet style)

- Degree, Subject, School, year (List Bullet Last style)

Project Management
Subject Matter Expertise

Professional Affiliations, Licenses, Designations or National Committee Appointments

Relevant Project Level Experience

Company, Last Title

Serves as...

mm/yyyy – Present

Company, Last Title

Served as...

mm/yyyy – mm/yyyy

Company, Last Title

Served as...

mm/yyyy – mm/yyyy

2.2.3 Resume Name, Junior Transportation Engineer/Planner

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>Junior Transportation Engineer/Planner</p> <p>The Junior Transportation Engineer/Planner is responsible for developing and executing research opportunities that revolve around safety countermeasures, their implementations, and their utility throughout the transportation project life cycle. A thorough understanding of the principals, theory, and practice of multi-modal transportation planning is required. The Junior Transportation Engineer/Planner shall have experience in the implementation of safety countermeasures.</p> <p>Experience/Education: Demonstrates experience with multi-modal transportation projects and possesses a Bachelors of Arts or Sciences degree.</p>
Other Information	Insert any other information related to any attachment or annexure.

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Summary of Experience

Mr. McKinney...

Academic Background

- Degree, Subject, School, year (List Bullet style)
- Degree, Subject, School, year (List Bullet Last style)

Technical Qualifications

- Degree, Subject, School, year (List Bullet style)
- Degree, Subject, School, year (List Bullet Last style)

Project Management

Subject Matter Expertise

Professional Affiliations, Licenses, Designations or National Committee Appointments

Relevant Project Level Experience

Company, Last Title *mm/yyyy – Present*
 Serves as...

Company, Last Title *mm/yyyy – mm/yyyy*
 Served as...

Company, Last Title *mm/yyyy – mm/yyyy*
 Served as...

2.2.4 Resume Name, Program Assessment Specialist (Key)

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>Program Assessment Specialist (KEY PERSONNEL)</p> <p>The Program Assessment Specialist shall be responsible for articulating the value of research activities and for identifying opportunities to accelerate adoption and deployment of research- derived solutions in the marketplace. The Program Assessment Specialist shall focus on the trends and state of the practice and develop considerations on how the Office of Safety research & Development (R&D) can be better aligned with the needs of the stakeholder community, including associations, academic institutions, and local, state, and other federal agencies.</p> <p>Program Assessment Specialist duties include:</p> <ul style="list-style-type: none"> • Develop program assessment methods and metrics for measuring the value of safety research and development;

	<ul style="list-style-type: none"> • Develop an innovation plan for accelerating adoption of advanced R&D products (e.g., applications for naturalistic driving study data; connected and automated vehicles; countermeasures development and evaluation); • Plan, organize, coordinate, evaluate, and arrange engagements with public and private sector safety interests to identify federal R&D needs; and • Identify companies whereby Cooperative Research and Development Agreements (CRADAs) with the federal government or other partnering mechanisms are relevant and possible. <p>The Program Assessment Specialist shall have:</p> <ul style="list-style-type: none"> • Experience in development and/or application of safety countermeasures; • Experience in the application of the AASHTO Highway Safety Manual • Demonstrates experience with R&D product adoption and evaluation; and • Possess a Bachelors of Arts or Sciences degree.
Other Information	Insert any other information related to any attachment or annexure.

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Summary of Experience

Mr. McKinney...

Academic Background

- Degree, Subject, School, year (List Bullet style)
- Degree, Subject, School, year (List Bullet Last style)

Technical Qualifications

- Degree, Subject, School, year (List Bullet style)
- Degree, Subject, School, year (List Bullet Last style)

Project Management

Subject Matter Expertise

Professional Affiliations, Licenses, Designations or National Committee Appointments

Relevant Project Level Experience

Company, Last Title *mm/yyyy – Present*
 Serves as...

Company, Last Title *mm/yyyy – mm/yyyy*
 Served as...

Company, Last Title *mm/yyyy – mm/yyyy*
 Served as...

2.2.5 Resume Name, ITS Principal Investigator

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>ITS Principal Investigator:</p> <p>The Intelligent Transportation Systems (ITS) Principal Investigator shall assist the Office of Safety R&D in the development of a research portfolio that includes interaction with multi-discipline teams among several FHWA offices. The ITS Principal Investigator shall be thoroughly familiar with multi-modal ITS concepts, practices, and procedures and have experience in all phases of the ITS life-cycle. The ITS Principal Investigator shall possess knowledge on the Connected Vehicle and Automated Vehicle developments as approached by the US Department of Transportation as well as other public, private, and academic sectors.</p> <p>Experience/Education: Demonstrates experience in leading ITS/Connected Vehicle multi-modal project management and possesses a Bachelors of Arts or Sciences degree.</p>
Other Information	Insert any other information related to any attachment or annexure.

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Body Text Style Guide Used – start typing here.

Summary of Experience

Mr. McKinney...

Academic Background

- Degree, Subject, School, year (List Bullet style)
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Technical Qualifications

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Project Management

Subject Matter Expertise

Professional Affiliations, Licenses, Designations or National Committee Appointments

Relevant Project Level Experience

Company, Last Title

Serves as...

mm/yyyy – Present

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2.2.6 Resume Name, Senior Systems Engineer

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>Senior Systems Engineer</p> <p>The Senior Systems Engineer shall be responsible for providing support and advice on all aspects of software and system engineering in support of Safety R&D, including development focused on Connected Vehicle and Automated Vehicle research. The Senior Systems Engineer shall be thoroughly knowledgeable of systems engineering tools that are applied in transportation, including the National ITS Architecture and the Systems Engineering Guidebook for ITS. Provide expert advice, consultation, and assistance and apply such expertise to the planning, testing, and deployment evaluation of safety-focused software and systems engineering projects. Formulate guidance, standard operating procedures and practices, and systems acceptance for safety-focused research.</p> <p>Experience/Education: Demonstrates experience in leading software or systems engineering projects supporting roadway safety and possesses a Bachelors of Arts or Sciences degree.</p>
Other Information	Insert any other information related to any attachment or annexure.

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Summary of Experience

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Project Management

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- Company, Last Title* *mm/yyyy – mm/yyyy*
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2.2.7 Resume Name, Junior Systems Engineer

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>Junior Systems Engineer</p> <p>The Junior Systems Engineer shall be responsible for providing support on all aspects of software and system engineering in support of Safety R&D, including development focused on Connected Vehicle and Automated Vehicle research. The Junior Systems Engineer shall have demonstrated experience with systems engineering tools that are applied in transportation, including the National ITS Architecture and the Systems Engineering Guidebook for ITS. The Junior Systems Engineer shall provide assistance to the planning, testing, and deployment evaluation of safety- focused software and systems engineering projects.</p>

	Experience/Education: Demonstrates experience in software or systems engineering projects supporting roadway safety and possesses a Bachelors of Arts or Sciences degree.
Other Information	Insert any other information related to any attachment or annexure.

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2.2.8 Resume Name, Crash Modeler/Investigator

Writer	Use this field to insert the name of the writer for this particular section.
Section C	Crash Modeler/Investigator

	<p>The Crash Modeler/Investigator shall provide skill in Finite Element (FE) modeling, data collection, data reduction, quality assurance/quality control, and management of field collected data. The Crash Modeler/Investigator shall have expertise in advance modeling and analysis strategies and techniques to develop and validate FE Models of Vehicles and Hardware. The Crash Modeler/Investigator shall be able to model/Simulate vehicle and occupant safety scenarios, apply models and simulations for the analysis of vehicle safety, conduct investigations into occupant risks, and analyze and develop systems for physical protection and security. The Crash Modeler/Investigator shall be able to provide analysis of vehicle crashes that inform the understanding of safety countermeasures that are implemented at the roadside or in-vehicle. The Crash Modeler/Investigator shall have expertise in analysis of nationally recognized data sets like the National Motor Vehicle Crash Causation Study (NMVSS); the National Automotive Safety Sampling (NASS); and the Large Truck Crash Causation Study (LTCCS).</p> <p>Experience/Education: Demonstrates experience in safety and crash analysis and possesses a Bachelors of Arts or Sciences degree.</p>
Other Information	Insert any other information related to any attachment or annexure.

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Company, Last Title *mm/yyyy – Present*
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2.2.9 Resume Name, Economist/Behavioral Economist

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>Economist/Behavioral Economist</p> <p>The Economist/Behavioral Economist shall be responsible for examining the role of behavior in transportation choices, and uncovering those mechanisms, which will “nudge” drivers to making safer choices— cognitive psychology related to transportation, including pay-as-you-drive insurance, finance, mode choice, congestion, and tolling.</p> <p>Experience/Education: Demonstrates experience in transportation related economic analysis, including demonstrated experience considering economic behavior in the context of transportation and safety and possesses a Bachelors of Arts or Sciences degree.</p>
Other Information	Insert any other information related to an attachment or annexure.

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2.2.10 Resume Name, Research Psychologist/Human Factors Specialist

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>Research Psychologist/Human Factors Specialist</p> <p>The Research Psychologist/Human Factors Specialist shall possess demonstrated skill and extensive experience in developing complex behavioral research efforts related to transportation safety and operations; designing and conducting applied behavioral research studies and, applying behavior analysis focused on Learning Theory. This involves behavioral psychology on operant conditioning, rule-governed behavior, and capability to measure how the environment affects behavior.</p> <p>Experience/Education: Demonstrates experience in research specific to the transportation field including highway safety and operations and possesses a Bachelors of Arts or Sciences degree.</p>
Other Information	Insert any other information related to any attachment or annexure.

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2.2.11 Resume Name, Database Analyst / Administrator

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>Database Analyst / Administrator</p> <p>The Database Analyst/Administrator shall be responsible to administer, test and implement database solutions salient to the needs of the research portfolio. The Database Analyst/Administrator shall conform to established data security measures and protocols to safeguard the data including any PII data. The Database Analyst/Administrator shall define the overall schema for efficient data storage and retrieval, implement optimal querying for analysis, establish appropriate software requirements for human input and retrieval of data, and employ robust Quality Assurance/Quality Control (QA/QC) procedures to ensure high data quality. The Database Analyst/Administrator shall support work involving geographical information system (GIS) database, data collection and management and video image processing. The Database Analyst/Administrator shall be capable of exploration and implementation of Big Data approaches, including Cloud Computing, Big Data Hosting, Big Data Analytics and Big Data Mining.</p> <p>Experience/Education: Demonstrates experience in database management, design, and implementation, including Certified Data Management Professional</p>

	(CDMP) certification or similar certification. Possesses a Bachelors of Arts or Sciences degree.
Other Information	Insert any other information related to any attachment or annexure.

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2.2.12 Resume Name, Data Analytics Specialist

Writer	Use this field to insert the name of the writer for this particular section.
Section C	Data Analytics Specialist

	<p>The Data Analytics Specialist shall possess experience in working with a wide array of disparate data to explore complex queries that address the emerging needs to improve roadway safety for all users while optimizing for operations, planning, infrastructure, etc. The Data Analytics Specialist shall have experience with statistical and data management software and hardware systems. Develop and apply methods to identify, collect, process, and analyze large volumes of surface transportation data to build and enhance products, processes, and systems. Conduct data mining and retrieval, and apply statistical and mathematical analyses to identify trends, solve analytical problems for improving roadway safety and operations, optimize performance, and gather intelligence. Create visualizations using a range of tools.</p> <p>Experience/Education: Demonstrates experience in database management, design, and implementation, including industry-recognized certification like Data Science Council of America (DASCA) Certification or similar certification. Possesses a Bachelors of Arts or Sciences degree.</p>
<p>Other Information</p>	<p>Insert any other information related to any attachment or annexure.</p>

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2.2.13 Resume Name, Transportation Statistician

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>Transportation Statistician</p> <p>The Transportation Statistician shall demonstrate experience with using Empirical-Bayes analysis in highway safety evaluations, and shall demonstrate expertise in generalized linear models such as Poisson and negative binomial models. The Transportation Statistician shall have the ability to independently learn and apply theoretical material in statistics and data mining to solve real-world business problems. This demonstrated ability may include data discovery, gathering, and exploration, process definition, research into current industry trends, and internal benchmarking.</p> <p>Experience/Education: Demonstrates experience using accident, highway inventory, and traffic data and possesses a Bachelors of Arts or Sciences degree.</p>
Other Information	Insert any other information related to an attachment or annexure.

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2.2.14 Resume Name, Technology Transfer/Marketing Specialist

Writer	Use this field to insert the name of the writer for this particular section.
Section C	<p>Technology Transfer/Marketing Specialist</p> <p>The Technology Transfer/Marketing Specialist shall have comprehensive knowledge of a body of marketing theories, concepts, principles, methods, practices, standards, and/or procedures.</p> <p>The Technology Transfer/Marketing Specialist shall be able to communicate effectively, both orally and in writing, and shall have a demonstrated ability to develop and present briefings and training, as well as prepare a wide array of communications material. The Technology Transfer/Marketing Specialist shall also possess working knowledge of Communication Reference Guide (CRG) requirements for editing and publishing reports, tech briefs, journal articles, research papers, and proficient in 508 compliance implementations. The Technology Transfer/Marketing Specialist shall have experience creating and implementing plans for marketing, communication, and outreach for individual projects as well as program-level activities.</p> <p>Experience/Education: Demonstrates experience in the development of technology transfer approaches and implementation, including technical outreach materials development for audiences of varying technical depth. Possesses a Bachelors of Arts or Sciences degree.</p>
Other Information	Insert any other information related to any attachment or annexure.

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2.2.15 Resume Name, Graduate Student

Writer	Use this field to insert the name of the writer for this particular section.
Section C	Graduate Student The Graduate Student shall be an enrolled student in a university program and field of study relevant to roadway safety, including, civil engineering, computer science, systems engineering, economics, mathematics, and/or behavioral sciences.
Other Information	Insert any other information related to any attachment or annexure.

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2.2.16 Resume Name, Training Development Specialist

Writer	Use this field to insert the name of the writer for this particular section.
Section Content	<p>Training Development Specialist</p> <p>The Training Development Specialist shall have comprehensive experience in developing adult learning materials that engage transportation professionals for instructor led and distance learning. The Training Development Specialist shall be able to distill complex research concepts, analyses, and experiments into modules that can empower adult learners to apply the knowledge with confidence.</p>

	Experience/Education: Demonstrates experience in adult learning instruction and instruction tools development and possesses a Bachelors of Arts or Sciences degree.
Other Information	Insert any other information related to any attachment or annexure.

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3 PART III – RISK MITIGATION PLAN (5 PAGES LIMIT) [L.11.VOL I.PART III, M.2.(A).D]

Writer	Use this field to insert the name of the writer for this particular section.
Section L	Part III – Risk Mitigation Plan

	The proposal shall include an approach to identify contract risks that could negatively impact mission and develop realistic work around or mitigation steps to eliminate or reduce risks to acceptable levels for execution of the ID/IQ and Task Orders.
Section M	D. Risk Mitigation Plan – FHWA will evaluate the adequacy of the approach to identify contract risks that could negatively impact mission and develop realistic work around or mitigation steps to eliminate or reduce risks to acceptable levels.
Other Information	Insert any other information related to any attachment or annexure.

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3.1 Approach to Identify Contract Risks

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SAMPLE